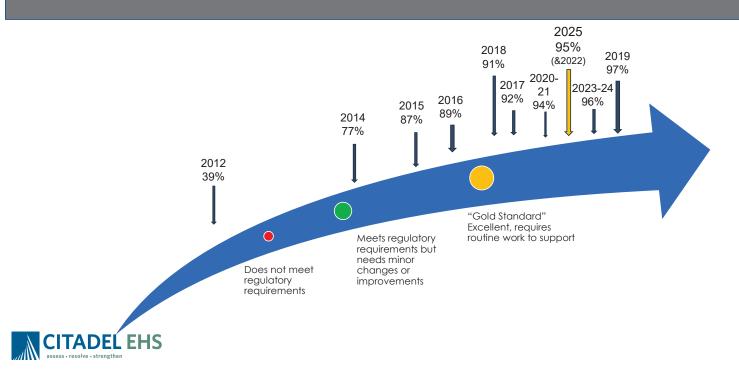


Presented by

Rodulfo Castro, MS, CIH, CSP, CHST CITADEL EHS, INC.

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THE ROAD TO EXCELLENCE



SCORECARD

- Created to compare the 22 program areas, year over year
 - Historically was 24 Program Areas
- Two methods of rating, numerical and color-coded
 - Red (0-59%)
 - Green (60%-89%)
 - Gold (90%-100%)
- Focus on implementation and integration

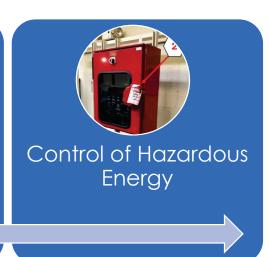




3

2025 SIGNIFICANT IMPROVEMENTS

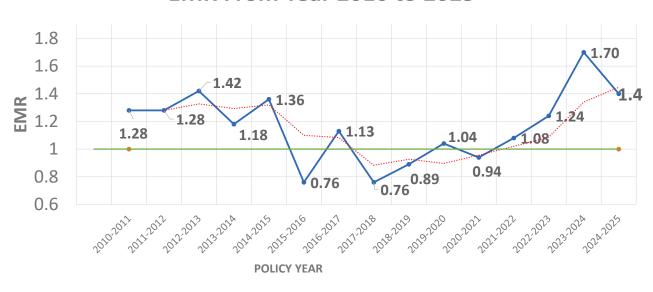






EXPERIENCE MODIFICATION RATE (EMR)

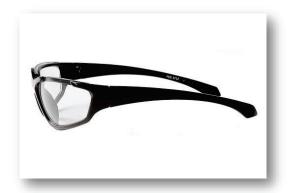
EMR From Year 2010 to 2025



2025 OPPORTUNITIES FOR IMPROVEMENT



Control of Hazardous Energy (Including Machine Guarding)



Personal Protective Equipment



2025 OPPORTUNITIES FOR IMPROVEMENT



Quarterly Facility
Inspection Checklist
(IIPP)



Motor Vehicle & Heavy
Construction Equipment
(IIPP)



7

NEXT STEPS

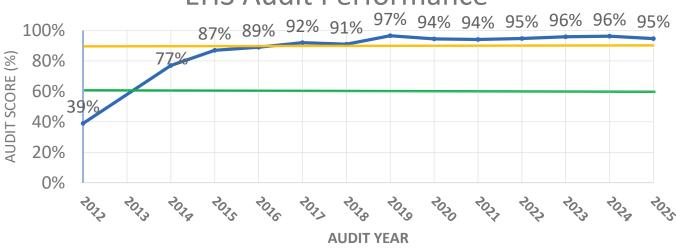
Ensure staff are following standard operating procedures when there is a requirement to reinstall a removed guard.

Require staff to use all controls and personal protective equipment as required by JHAs. Remove blockage from drain and perform cleaning of spilled material as required. Perform motor vehicles inspections prior to use and document on pre-trip inspection appropriately.



QUESTIONS?

EHS Audit Performance



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