

## Overview of Customer Service **Department Activity**

- 4,022 Total Customers Served in FQ4 2025
- 64 Days of Operation in FQ4 2025
- 3,178 Phone Calls
  - 2,953 Inbound
  - 225 Outbound
- Total # of 844 Walk-in Customers
- Average of 63 customers per day





## 8-Years of Progress

- Since 2016, Moran Consulting has been working with Mesa Water.
  What did we accomplish?
  - Powerful Organization-wide Discovery process
  - All Hands Service Essentials workshops
  - Enhanced Leadership Development using DiSC
  - Executive Team Development combining Service Essentials and DiSC along with elements of The Five Behaviors of a Cohesive Team
  - 8-years of data from Customer Services Department Audits, which were followed-up by Customized Training and Targeted Coaching
- What now?
  - Identify new metrics that are meaningful to Mesa Water now
  - Find ways to encourage customer feedback to keep improving!



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| Key Performance Indicator                                               | Industry<br>Standard | Best Practice             | KPI Weight |  | Q1<br>2025 | Q2<br>2025 | Q3<br>2025 | Q4<br>2025 | Current Qtr<br>Trend                             | New Goal                  |
|-------------------------------------------------------------------------|----------------------|---------------------------|------------|--|------------|------------|------------|------------|--------------------------------------------------|---------------------------|
|                                                                         |                      |                           |            |  |            |            |            |            |                                                  |                           |
| Overall Customer Satisfaction                                           |                      |                           |            |  |            |            |            |            | Overall Customer Satisfaction                    |                           |
| Phone: Very Satisfied / Satisfied                                       | 72%                  | 90%                       | 30%        |  | 82%        | 85%        | 81%        | 89%        | Improved                                         | . 98%                     |
| Walk-in: Very Satisfied / Satisfied                                     |                      |                           | 5%         |  | 100%       | 100%       | 90%        | 95%        | Improved                                         | 30 %                      |
| First Call Resolution                                                   |                      |                           |            |  |            |            |            |            | First Call Resolution                            |                           |
| Percentage of customers whose needs were met on the first call.         | 95%                  | 97%                       | 25%        |  | 99%        | 99%        | 98%        | 99%        | Improved                                         | 97%                       |
| Overall Call Quality: Call Center Evaluations                           |                      |                           |            |  |            |            |            |            | Overall Call Quality: Call<br>Center Evaluations |                           |
| Average Score of all Call Center Evaluations conducted. (Scale is 1-12) | No data              | No data                   | 25%        |  | 97%        | 98%        | 96%        | 95%        | Sustained                                        | 100%                      |
| *Cogsdale Database Accuracy Campaign                                    | No data              | No data                   | 0%         |  | 100%       | 100%       | 100%       | 100%       | Sustained                                        | 90%                       |
| Service Level Agreement (Speed to Answer)                               |                      |                           |            |  |            |            |            |            | Service Level Agreement (Speed to Answer)        |                           |
| Percentage of calls answered within 20 seconds                          | No data              | 100% within 20<br>seconds | 0%         |  | NA         | NA         | NA         | NA         | Not measured due to inaccurate reports           | 100% within 20<br>seconds |
| Call Abandonment Rate                                                   |                      |                           |            |  |            |            |            |            | Call Abandonment Rate                            |                           |
| Percentage of customers who hang up before an agent answers.            | 8%                   | 2%                        | 15%        |  | 6.20%      | 7.30%      | 9.00%      | 5.97%      | Improved                                         | 2%                        |
| Current Qtr Audit Overall KPI Score                                     |                      |                           |            |  |            |            |            |            | Current Qtr Audit Overall KPI<br>Score           |                           |
| Combined and weighted five KPI's (above).                               | 72%                  | 90%                       | N/A        |  | 93%        | 94%        | 91%        | 94%        | Improved                                         | 95%                       |

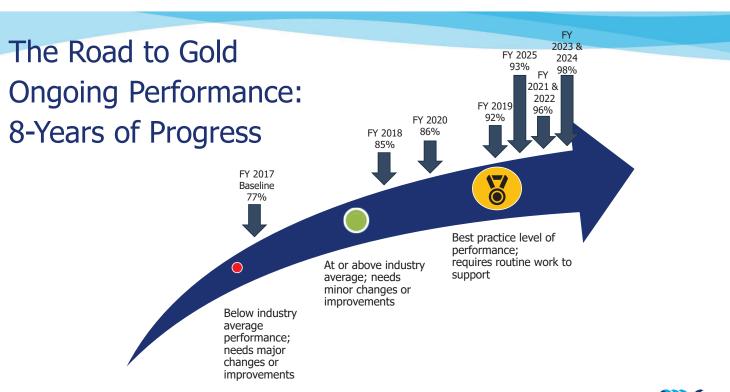
## Scorecard

- Evaluation of five key customer service metrics
- Method of rating:
  - Gold (90% 100%)
  - Green (72% 89%)
  - Red (0% 71%)
- Each KPI weighted



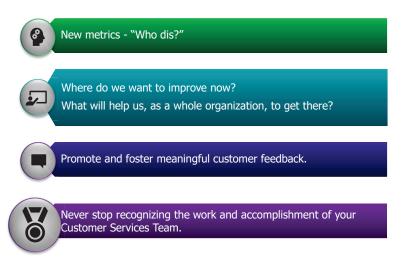


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## Recommendations for Continuous Improvement





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